



# Certificate

The FIVE-S Certification Body of  
**Quality Circle Forum of India (QCFI)**  
Jointly with  
**Union of Japanese Scientists and Engineers (JUSE)**  
Certified that

*has successfully implemented  
FIVE-S Workplace Management System in their unit  
An audit was performed and it was found that  
all the requirements are fulfilled.*

**This certificate is valid until \_\_\_\_\_**

Date:

Ref No :

(Executive Director)  
**QCFI**

(Managing Director)  
**JUSE**



*Union of Japanese Scientists and Engineers (JUSE)*

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26 November, 2016

Executive Director  
Quality Circle Forum of India  
306, III Floor, Navketan Chambers,  
62, SD Road, Suceunderabad 500 003  
India

Dear Mr. D.K. Srivastava,

It is indeed an honor, as well as a pleasure for us to be able to introduce the Five-S certificate jointly with QCFI in India today. We are excited to hear that Five-S, which was originally born in Japan, has been well accepted for implementation in India with increasing popularity. The Five-S has been granted as a foundation of any management activity, whereby its' application is seemingly infinite.

Out of respect for QCFI's effort to develop a Five-S scheme in India, we would like to extend our heartfelt congratulations to each and every member of QCFI. We hope this certification program will significantly contribute to quality improvement in Indian industry. At the same time, we look forward to finding this joint certificate program, effectively used, as one of the introductory milestones for the Deming journey.

Sincerely yours,

Ichiro Kotsuka  
Managing Director & Secretary General  
Union of Japanese Scientists and Engineers (JUSE)