ANNEXURE - 2

# QC Case Study Evaluation Criteria – VCCQC – 2020

SL	PROBLEM SOLVING STEPS	QC	
		MARKS	TOTAL
1	identification of the problems (unsolved)		
	up to 19	1	
	20-29	2	5
	30-39	3	5
	40-49	4	
	50 and above	5	
	By any appropriate method, given by Management, instant problem		
2	selection of the problem		
	a,b,c categorization of the problem	1	
	priority/ranking method	2	5
	base used for priority/ranking	2	
	By any appropriate method, given by Management, instant problem to be mentioned		
3	Define the problem		
	Mile stone chart proposed	1	
	Flow diagram/pictorial diagram of the process	2	
	discription of the problem with lebeleed diagram or detailed flow diagram or any other		10
	creative way	5	
	Objectives	1	
	Goals/Target	1	
4	Analysis of the problem(measure the problem)		
	To see that required data/verbal data given for 4W+1 H		
	as how much also.		10
	Impact on performance parameter like Quality, Productivity, Cost, etc. Stratification of data,		
	Pareto chart, graphs, histogram etc as required to be mentioned.		

5	Find out probable causes and root causes		
	Circle up to the age of two years may use dispersion analysis		
	Circle above the age of two years should use Cause enumeration type or Production process		
	classification type. By using Dispersion analysis type, they will be given marks out of 5		10
	Proper headers,	2	
	causes. Sub causes, sub sub causes etc	5	
	Marking/listing the probable root causes	3	
6	Root cause analysis (validation of root causes)		- 5
	by Use of appropriate method for validation		5
7	Data analysis		
	Collection of appropriate data for the validated root causes	5	
	Pareto diagram	5	10
	( in case pareto diagram not required, marks will be given out of 10 for collection of		
	appropriate data)		
8	Development of the solution		10
	Minimum number of developed solutions may be 5.		10
9	Foreseeing Probable resistance		
	Minimum number of probable resistance should be 5 along with the solution of identified		5
	probable problems.		
10	Trial implementation and check performance		_
	Use of PDCA	5	15
	trial implementation	5	15
	Check performance	5	
11	Regular implementation		
	Present status	5	10
	Overall gains- Tangible and intangible gains	5	
12	Follow up and Review		
	Follow up system developed	3	5
	Review results	2	
	Total		100

## Allied Case Study Evaluation Criteria – VCCQC – 2020

SL	PROBLEM SOLVING STEPS	Allied	
		MARKS	TOTAL
1	identification of the problems (unsolved)		
_	up to 19	NA	-
	20-29	NA	
	30-39	NA	
	40-49	NA	-
	50 and above	NA	-
	By any appropriate method, given by Management, instant problem	NA	
2	selection of the problem		
	a,b,c categorization of the problem	NA	
	priority/ranking method	NA	5
	base used for priority/ranking	NA	
	By any appropriate method, given by Management, instant problem to be mentioned	5	
3	Define the problem		
	Mile stone chart proposed	1	
	Flow diagram/pictorial diagram of the process	3	
	discription of the problem with lebeleed diagram or detailed flow diagram or any other creative		15
	way	6	
	Objectives	2	
	Goals/Target	3	
4	Analysis of the problem(measure the problem)	20	_
	To see that required data/verbal data given for 4W+ 1 H		_
	as how much also.		20
	Impact on performance parameter like Quality, Productivity, Cost, etc. Stratification of data,		
	Pareto chart, graphs, histograme etc as required to be mentioned.		

5	Find out probable causes and root causes	10	
	Circle up to the age of two years may use dispersion analysis		
	Circle above the age of two years should use Cause enumeration type or Production process		
	classification type. By using Dispersion analysis type, they will be given marks out of 5		
	Proper headers,		
	causes. Sub causes, sub sub causes etc		
	Marking/listing the probable root causes		20
6	Root cause analysis (validation of root causes)	3	20
	by Use of appropriate method for validation		
7	Data analysis	7	
	Collection of appropriate data for the validated root causes		
	Pareto diagram		
	(in case pareto diagram not required, marks will be given out of 10 for collection of appropriate		
	data)		

8	Development of the solution	0	
	Minimum number of developed solutions may be 5.		
9	Foreseeing Probable resistance	0	
	Minimum number of probable resistance should be 5 along with the solution of identified		
	probable problems.		
10	Trial implementation and check performance	15	20
	Use of PDCA		30
	trial implementation		
	Check performance		
11	Regular implementation		
	Present status	5	
	Overall gains- Tangible and intangible gains	10	

12	Follow up and Review		
	Follow up system developed	5	10
	Review results	5	
	Total		100

#### 5-S – workplace management Evaluation Criteria - VCCQC – 2020

Note: In case team has taken any specific problem on 5-S and solve it they must follow DMAIC method and evaluation will be done accordingly. In case some unit/ zone/zones/sub zone/sub zones has done excellent implementation of 5-S and management want to send the team for the presentation. Such case study will be evaluated in the following way.

Initial efforts		15
5-S organization structure	3	
Initial Photographs	5	
Steps taken in zone/Sub zone before going for 1S	7	
Activities of House keeping		20
Implementation of 1 <sup>st</sup> S	10	
Implementation of 2 <sup>nd</sup> S	5	
Implementation of 3 <sup>rd</sup> S	5	
Implementation of 4 <sup>th</sup> S		10
Development of standard practices	5	
Follow-up of standard practices	5	
Audit system		15
Self-audit system	5	
Management audit system	10	
Status of 5-S implementation		25
Before/After Photographs	5	
Tangible/intangible gains	10	
Status of Jagruti group	5	
Status of 5-S home	5	
Follow-up and review system		15
Management actions for sustenance and growth of 5S	10	
Special activities	5	
		100
TOTAL		
	5-S organization structureInitial PhotographsSteps taken in zone/Sub zone before going for 1SActivities of House keepingImplementation of 1st SImplementation of 2nd SImplementation of 3rd SImplementation of 4th SDevelopment of standard practicesFollow-up of standard practicesAudit systemSelf-audit systemStatus of 5-S implementationBefore/After PhotographsTangible/intangible gainsStatus of 5-S homeFollow-up and review systemManagement actions for sustenance and growth of 5SSpecial activities	5-S organization structure3Initial Photographs5Steps taken in zone/Sub zone before going for 1S7Activities of House keeping7Implementation of 1st S10Implementation of 2nd S5Implementation of 3rd S5Implementation of 4th S5Development of standard practices5Follow-up of standard practices5Audit system5Self-audit system10Status of 5-S implementation5Management audit system5Tangible/intangible gains10Status of Jagruti group5Status of 5-S home5Follow-up and review system5Management actions for sustenance and growth of 5S10Special activities5

Name of the area/unit/workplace.....

## Six - Sigma Case Studies Evaluation Criteria - VCCQC – 2020

DEFINE	20
Business case/Voice of customer	5
Project charter	10
SIPOC	5
MEASURE	15
Performance measures	7
Key Process parameters	4
Key product parameters	4
ANALYSE	25
Identification of causes/	10
Cause & Effect diagram	10
Validation of causes	5
Identification of root causes	5
Data collection/validation of root causes	5
IMPROVE	25
Creative solutions	15
Design of experiments/ Hypothesis testing	10
CONTROL	15
New/Up-dation of standards	5
Results/benefits	10
TOTAL	100

### **Evaluation Criteria of SAFETY CIRCLE – VCCQC - 2020**

- 1. If the team is from the Quality circle and team has taken project under Quality Circle, case study will be evaluated as per the QC case study evaluation norms on 12 steps problem solving method basis.
- 2. In case, project is taken under Lean Safety Circle (LSC), may be by the QC team (not through Quality Circle method of selection of problem), and LSC team is formed, this will be evaluated as DMAIC method as in case of LQC.